



# ANNUAL REPORT

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# 2010



## WHO WE ARE

The Colorado Health Institute (CHI) informs policies and decisions that lead to a healthier state and a healthier population. We support policy discussions and the effective implementation of health services through analysis, research and data availability. We also work to strengthen the ability of local communities to provide essential health services.

CHI was founded in 2003 by the state's leading health foundations as a nonprofit, independent source of relevant, credible information for policymakers and health leaders.

## WHAT WE DO

Our expert team provides insight and analysis that informs the health care debate and advances policy efforts. Our work is used to make policy decisions, support access to care, evaluate care delivery and assess our ability to provide care for all Coloradans.

# MESSAGE FROM THE CHAIRMAN

## 2010: A LANDMARK YEAR

2010 was a landmark year for the nation, the state and the Colorado Health Institute (CHI). Regardless of one's beliefs about the value of the federal health care reform law, reform was the top health care issue on everyone's mind in 2010 and is likely to be for some time. At CHI, staff quickly became experts on the law's details and laid the groundwork for determining its effects on Colorado.

Working on health reform is but one example of CHI's "community benefit." In 2010, through support from our funders we answered dozens of information requests, conducted policy analyses about key health issues, made presentations to numerous organizations, convened and facilitated disparate groups, and sponsored a legislative conference.

This Annual Report reviews CHI's major accomplishments in 2010. Most were carried out under the leadership of Pamela Hanes, CHI's first president. Pam was selected in 2002 to lead the Institute through its formative years in working to improve health care through informed policy decisions. During her time as president, CHI grew into a well-respected resource for data, information and analysis about Colorado health policy issues. In November, Pam retired to pursue the next chapter of her life. We are indebted to Pam for her years of dedication and excellent stewardship.

In 2011 and beyond, under the capable leadership of our new president, Michele Lueck, I join the other trustees and staff as we look forward to even stronger partnerships, keener debates and a more targeted focus on serving Colorado's healthy policy leaders. We invite you to contact CHI with any health policy questions or needs that you have.



Arthur Davidson, MD, MSPH  
Director of Public Health Informatics, Denver Health  
Chair of the Board of Trustees



Art Davidson  
Chair of the Board  
of Trustees

# MESSAGE FROM THE PRESIDENT



Michele Lueck  
President and CEO

## 2010: A GOOD-BYE AND A HELLO

2010 marked the end of an era at the Colorado Health Institute (CHI). The founder and first leader of the organization, Pamela Hanes, retired in November. Pam began the organization with strong support from Rose Community Foundation, Caring for Colorado Foundation, The Colorado Trust and later The Colorado Health Foundation. Equipped with a financial commitment and the beginnings of a business plan, Pam built – over the course of eight years – a formidable, credible and valuable health resource for all of Colorado.

Today, CHI provides insight and perspective into a range of issues. The analysis and research that she and her team created had not been readily available before her tenure. The services we provide include:

- Research and publish policy and issue briefs that help legislators and other policymakers make informed decisions about issues that affect Coloradans.
- Measure and monitor Colorado's safety net providers. Before CHI took on this role, qualifying and quantifying the organizations that care for our most vulnerable populations was a difficult and time-intensive task.
- Assess and evaluate how Coloradans are insured, find care, pay for health services and obtain access to medical care through the Colorado Household Survey.
- Quantify and qualify care providers – who they are and whom they see. This information about our workforce helps health care leaders understand the supply and demand challenges confronting our state.

2010 also marked the beginning of a new era. I am honored and privileged to follow in Pam's footsteps and lead the charge in the next era of growth and development. In 2011 and beyond CHI will play a strong role in informing the dialogue and debate as health reform plays out locally and nationally. I look forward to working with health care leaders throughout the state.

A handwritten signature in black ink that reads "Michele Lueck". The signature is fluid and cursive, with a long horizontal flourish extending to the right.

Michele Lueck  
President and CEO  
Colorado Health Institute

# 2010 ACCOMPLISHMENTS

The Colorado Health Institute (CHI) is one of the state's premier sources of independent information, data and analysis for health care leaders. CHI is committed to providing state and local policymakers, foundations and organizations with the information they need to make sound decisions about issues affecting the health of Colorado and its communities.

In 2010 CHI responded to hundreds of information requests, conducted policy analyses about issues important to Coloradans' health, made presentations to various organizations, served as a convener and facilitator for disparate groups, and sponsored a major legislative conference.

State and national health reforms most likely to affect large numbers of Coloradans received special attention in addition to the four key policy areas on which CHI's workplan focused.

Those areas were:

1. Monitoring the strength and capacity of Colorado's safety net;
2. Maintaining and expanding a robust health professions' workforce database and analytical function;
3. Serving as a data resource for local communities; and
4. Building a long-term care and aging policy resource.

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CHI was among the first organizations to estimate how many Coloradans will remain uninsured after implementation of state and federal health care reforms

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## SAFETY NET

A large part of CHI's work focuses on understanding Colorado's vulnerable populations and the agencies and clinics that serve them. CHI's Center for the Study of the Safety Net continued to provide evidence-based information to assist health care providers and policymakers in preparing for the changes likely to take place under state and federal health reform.

CHI staff analyzed data and issued estimates of how policy changes to expand health insurance coverage will likely affect uninsured Coloradans as well as the safety net system. CHI was among the first organizations to estimate how many Coloradans will remain uninsured after implementation of state and federal health care reforms, how many will purchase private insurance and how many will be covered by public programs such as Medicaid and Child Health Plan Plus (CHP+).

In 2010 staff explored new approaches to assessing community safety net capacity as communities plan for health reform implementation. Our ongoing partnerships with safety net clinics, associations, foundations, state agencies and other stakeholders helped policymakers and health care leaders better understand the changing dynamics of Colorado's safety net. In conjunction with the Colorado Association for School-based Health Care, CHI completed its annual survey of Colorado school-based health centers in 2010. A partnership with Kaiser Permanente Colorado led to an assessment of how difficult it can be to find specialty care for safety net patients.

## HEALTH PROFESSIONS WORKFORCE

In the past five years, CHI has become a trusted statewide resource for information on Colorado's practicing health care providers, including their education, ability to take new patients, geographic locations and plans for retirement. In 2010 CHI hired a program manager and researcher to design and conduct further quantitative and qualitative health professions workforce studies, and to respond to emerging workforce policy issues of importance to Colorado decision-makers.

CHI convened a workshop on best survey practices, bringing together leaders of workforce centers from across the United States and sharing ideas for collecting high-quality data. With support of The Colorado Trust, CHI examined innovative ways of providing health care across the state. In conjunction with the Colorado Center for Nursing Excellence, CHI collected data about Colorado's nursing faculty and nursing programs to determine the current state of nurse training programs and their capacity to meet future demand.

Also with support from The Colorado Trust, CHI fielded a survey of advance practice nurses in 2010 and prepared a second survey of physician assistants for fielding in early 2011. The resulting data, and their subsequent analysis, will inform the work of the Colorado Health Professions Workforce Policy Collaborative as well as local efforts to ensure an adequately trained and available primary care workforce in the wake of state and national health care reform.

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CHI examined innovative ways of providing health care across the state

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## WHO WE HELPED

*Professional organization* wanted information about health care costs in Colorado and the likely impact of federal and state health reforms.

*Governor's Office* wanted resources for a discussion among safety net stakeholders about federal investment as part of the new reform law

*Health care provider* needed to know the number of children in her county ages 0-8 living in families with incomes of 250-400 percent of poverty.

*Reporter* wanted to know why Colorado has the lowest obesity rate in the nation.

## DATA RESOURCE

During 2010, CHI was involved in several partnerships and projects designed to help local communities obtain and use health data relevant to their communities. This activity gained momentum as CHI continued to analyze findings from the 2008-09 Colorado Household Survey (COHS). The COHS, which CHI administered with funding from The Colorado Trust, is a valuable resource for gleaning baseline information by which to measure the future impact of health reform on Colorado and its local communities.

Among topics examined in two series of COHS issue briefs published in 2010 were the impact of health care reform on Colorado's vulnerable populations, the differences in health case usage by insured and uninsured Coloradans, the reasons why many Coloradans are uninsured and Coloradans' likely insurance coverage in 2015 after federal health reform is fully implemented.

CHI's expertise on health reform enabled the Institute to serve as a resource on understanding health care reform at the local level. In 2010, CHI staff made more than four dozen presentations to organizations and community leaders who needed data and other information on health reform, Colorado's health insurance status, the health care workforce and other related issues. Two dozen discussions focused on aspects of health care reform.

## INFORMATION REQUESTS

One of the most important aspects of CHI's community benefit work is its ability to respond quickly to ad hoc requests for information on myriad health policy issues from individuals, organizations and agencies. Each year, CHI has received more requests for data and/or analysis than it did the year before, particularly from organizations that may lack the staff resources or funding to conduct the analysis themselves.

During 2010, CHI staff responded to more than 200 information requests from across the state and out of state. These requests came from legislators, the Governor's Office, businesses, state agencies, health-related organizations, advocacy groups, researchers, foundations, health care providers, local health department officials, the media and more.

## FACILITATION/CONVENING

CHI's nonpartisan and objective stance enables it to serve as a facilitator for people and organizations on all sides of an issue. An April luncheon introduced legislators to the breadth of information available through the COHS and other surveys. A November two-day conference gave new and returning legislators data and analysis about key health policy issues such as cost drivers, how the federal reform law will affect Colorado, the state's health professions workforce and the safety net.

In 2010, CHI continued to work with its Safety Net Advisory Council. The council has advised CHI for the last five years on project priorities to be undertaken by CHI's Center for the Study of the Safety Net.

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## WHO WE HELPED

*Legislator* wanted to know how the United States, Canada and the United Kingdom compare on health care costs and adequacy of numbers of physicians

*Advocacy group* needed maps showing locations of rural health clinics and community-funded safety net clinics by legislative district

*Foundation* wanted picture of Colorado citizens' insurance status—number enrolled in public health programs, number eligible for but not enrolled, projections of Coloradans' insurance coverage after reform and projections of growth of Coloradans age 65+

CHI continued to provide research for the Colorado Health Professions Workforce Policy Collaborative. In addition, staff provided technical assistance to the Center for Improving Value in Health Care (CIVHC) and will be partnering with the organization in 2011 as well.

## LONG-TERM CARE/AGING

In 2010, CHI completed 18 months of staffing the Colorado Alzheimer's Coordinating Council. Appointed by the legislature, the council was charged with assessing the current and future impact of Alzheimer's disease in Colorado and formulating recommendations for a Colorado Alzheimer's State Plan. CHI completed the research and draft of the Council's report, which was submitted to the governor and General Assembly in late 2010.

# A LOOK AHEAD

*As we look to 2011 and beyond, our charge at CHI is to anticipate the market, inform the dialogue and translate our objective research into insight and perspective for our key health care leaders.*

*At the writing of this report, the debate about health reform is in full swing. As a state, we are moving ahead with the implementation of reform, planning for an insurance exchange and adhering to the federal timelines. At the same time, we are challenging national reform's constitutionality and working toward repeal. Only time will tell if reform will ever be fully implemented or realized.*

*What we do know is that CHI's work will continue to grow in importance and urgency. Understanding how Coloradans receive and pay for health care will continue to be critical to health policy legislation, as will identifying the needs and gaps in our health care workforce. CHI is at the ready to inform the conversation and support our collective goal of a healthier Colorado.*

– Michele Lueck  
President and CEO

# 2010 PUBLICATIONS

## MORE ABOUT COLORADO HEALTH POLICY AND CHI

Visit CHI's website:  
[ColoradoHealthInstitute.org](http://ColoradoHealthInstitute.org)

Follow us on Twitter:  
[@CoHealthInst](https://twitter.com/CoHealthInst)

Friend us on Facebook:  
[Facebook.com/  
ColoradoHealthInstitute](https://www.facebook.com/ColoradoHealthInstitute)

Join us on LinkedIn.  
[linkedin.com/company/  
colorado-health-institute](https://www.linkedin.com/company/colorado-health-institute)

Download or request a copy of any of our 2010 publications. These and previous years' publications are available on the website.

Contact us with an information request. We offer research and data to answer your questions, as well as a mapping (GIS) service.

## ACCESS TO CARE

- Colorado Household Survey Issue Brief - The relationship between insurance coverage and access to a regular source of health care
- Regional Health Profiles

## ALZHEIMER'S DISEASE

- Colorado State Alzheimer's Disease Plan - A roadmap for Alzheimer's disease caregiving and family support policies

## COLORADO'S HEALTH CARE WORKFORCE

- Collaborative Models of Primary Care: Case Studies in Colorado Innovation
- The practice of dentistry in Colorado - Are there differences between urban and rural practicing dentists?

## COLORADANS' HEALTH INSURANCE

- Colorado Children's Health Insurance Status: 2010 Update
- Health insurance coverage among low-income adults in Colorado

## COLORADO'S UNINSURED

- Colorado Household Survey Issue Brief: Why Coloradans Are Uninsured and the Likely Effects of Health Care Reform
- Colorado Household Survey Issue Brief - A Regional Profile of Colorado's Uninsured Population
- Colorado Household Survey Issue Brief - A Profile of Colorado's Uninsured Population
- How Do The U.S. Census Bureau's New Uninsured Numbers Stack Up Against Other Estimates

## HEALTH CARE REFORM

- Colorado Household Survey Issue Brief - A Profile of Coloradans Affected by an Individual Mandate

## UNDERINSURED

- The Magnitude of Underinsurance in Colorado (published by The Colorado Trust)

# 2010 BOARD OF TRUSTEES

The Colorado Health Institute would like to thank the following individuals for serving on its Board of Trustees in 2010.

**Ruth Benton**

CEO  
New West Physicians

**Jim Hertz**

CEO  
Alumni Consulting Group  
International, Inc.

**Sue Birch**

Former Executive Director  
Northwest Colorado Visiting  
Nurse Association

**Irene Ibarra**

Former President & CEO  
The Colorado Trust

**Bruce Cooper, MD**

Medical Director  
Health District of Northern  
Larimer County

**Jean C. Jones [Treasurer]**

**Michele Lueck**

President & CEO  
Colorado Health Institute

**Arthur Davidson, MD**

[Chairman]  
Director of Public Health  
Informatics  
Denver Health

**Jamie Van Leeuwen**

Policy Director for Governor  
John W. Hickenlooper

**Stephanie Foote**

LAVAL Strategic Resources, LLC

**Chris J. Wiant**

President and CEO  
Caring for Colorado Foundation

**Pamela Hanes**

Former President & CEO  
Colorado Health Institute

We thank Irene Ibarra and Sue Birch for their dedicated service to CHI in 2010 and previous years. And we welcome Ned Calonge, current president of The Colorado Trust, to the CHI Board of Trustees in 2011.

# 2010 FINANCIALS

## STATEMENT OF ACTIVITIES

Year Ended December 31, 2010

### Revenue and Support:

Grant Revenue	250,000
Contract Revenue	160,815
Interest Income	2,957
Miscellaneous Income	22,200
Net assets released from restrictions (note 1)	689,398
<b>Total Revenue</b>	<b>1,125,370</b>

### Expenses:

Program Services	
Health Information	1,634,081
<b>Total Program Services</b>	<b>1,634,081</b>
Supporting Services	
Management and General	363,627
Fundraising	18,667
<b>Total Supporting Services</b>	<b>382,294</b>
<b>Total Expenses</b>	<b>2,016,375</b>
Increase (decrease) in unrestricted net assets	(891,005)

### Changes in temporarily restricted net assets:

Contributions	146,000
Amortization of discount on contributions receivable	79,718
Net assets released from restrictions (note 1)	(689,398)
<b>Decrease in temporarily restricted net assets</b>	<b>(463,680)</b>
Change in net assets	(1,354,685)
Net assets at beginning of year	2,692,272
<b>Net assets at end of year</b>	<b>1,337,587</b>

Note 1: In 2010 net assets were released from donor restrictions based upon satisfaction of the following purposes:

Receipt of core funding payments from Foundations	569,841
Expenditures of funds for specific projects	119,557
	<b>689,398</b>

# 2010 FINANCIALS

## STATEMENT OF FINANCIAL POSITION

December 31, 2010

### Assets

Cash and cash equivalents	45,834
Accounts receivable	36,925
Contributions receivable	896,686
Prepaid expenses	11,888
Short-term investments	258,379
Property and Equipment	
Furniture and Fixtures	93,468
Office Equipment and computer software	464,025
Web site	279,084
Less accumulated depreciation and amortization	(594,628)
Net property and equipment	<u>241,949</u>

Deposits	13,946
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Total Assets	<u><u>1,505,607</u></u>
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### Liabilities and Net Assets

Accounts Payable	10,856
Accrued Payroll	60,354
Deferred Rent	95,960
Deferred Income	850
Total Liabilities	<u>168,020</u>

### Net Assets

Unrestricted	403,282
Temporarily restricted	934,305
	<u>1,337,587</u>

Total Liabilities and Net Assets	<u><u>1,505,607</u></u>
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# CLIENTS AND FUNDERS

The Colorado Health Institute sincerely thanks the following foundations and organizations for their support in 2010 through grants or contracts.

Alzheimer's Association

Caring For Colorado Foundation

Center for Improving Value in Health Care

Colorado Association for School-based Health Care

Colorado Community Health Network

Colorado Department of Health Care Policy and Financing

Colorado Department of Public Health and Environment

Colorado Regional Health Information Organization

Delta Dental Plan of Colorado Foundation, Inc.

Invest in Kids

Kaiser Permanente Colorado

Metro Community Provider Network

National Network of Public Health Institutes

The Colorado Health Foundation

The Colorado Trust

United Cerebral Palsy of Colorado, Inc.

University of Colorado