

**John R. Moran, Jr.**

President and Chief Executive Officer  
The Colorado Trust

John R. Moran, Jr., has served as President and Chief Executive Officer of The Colorado Trust since August of 1991. Before then, he was legal counsel to The Trust from the time of its founding in 1985. From 1958 to 1991, Mr. Moran was a practicing attorney in Denver, Colorado representing, among others, health care related clients and foundations. In his career he has also served as a commissioned officer with the U.S. Navy on active duty, and as a member of the Colorado House of Representatives.

Mr. Moran is an active member of many civic and professional organizations. Currently he serves as Chair of the Board of Trustees of the Colorado Health Institute, as a Trustee of Financial Investors Trust, as a member of the Treasurer's Advisory Committee for the University of Colorado, and as a member of the Alumni Council of the University of Denver College of Law.

Mr. Moran received a doctor of laws degree in 1970 from the University of Denver and his undergraduate degree from the University of Notre Dame.

**Pamela P. Hanes, Ph.D.**

President and CEO  
Colorado Health Institute

Pamela P. Hanes, Ph.D. became President and CEO of the Colorado Health Institute in June 2003. Dr. Hanes has been involved in health policy formulation, health services research, and program evaluation for more than 26 years in a variety of venues. She was appointed the first Executive Director of the Oregon Health Policy Institute (OHPI) in 1994 and subsequently became Director of the Center for Health and Disability Policy within OHPI for the five years prior to her arrival in Denver. In 2000, she co-founded and served as principal investigator to the National Consortium for Health Systems Development. Previously, Dr. Hanes was an assistant professor in the School of Social Work at the University of Wisconsin in Madison for four years following a four year stint as a senior researcher at the Institute for Health and Aging, University of California, San Francisco. During the early 1980s, Dr. Hanes was the principal health and welfare consultant to the California Assembly Ways and Means Committee in Sacramento for five years.

Dr. Hanes holds a Ph.D. in social welfare policy from the University of California at Berkeley and has a master's degree in social work from California State University in Sacramento.

**David A. Kindig, Ph.D., M.D.**

Emeritus Professor of Population Health Sciences  
University of Wisconsin, Madison

David A. Kindig serves as Emeritus Professor of Population Health Sciences and Emeritus Vice-Chancellor for Health Sciences at the University of Wisconsin-Madison, School of Medicine. He also serves as Senior Advisor to the Wisconsin Public Health and Health Policy Institute.

Dr. Kindig served as Professor of Preventive Medicine/Population Health Sciences at the University of Wisconsin from 1980-2003, where he developed a nationally unique distance education graduate degree in medical management. He served as Vice Chancellor for Health Sciences at the University of Wisconsin–Madison from 1980-1985, Director of Montefiore Hospital and Medical Center (1976-80), Deputy Director of the Bureau of Health Manpower, U.S. Department of Health, Education and Welfare (1974-76), and the First Medical Director of the National Health Services Corps (1971-73).

Dr. Kindig received a B.A. from Carleton College in 1962 and M.D. and Ph.D. degrees from the University of Chicago School of Medicine in 1968. He completed residency training in Social Pediatrics at Montefiore Hospital in 1971.

**Chris J. Wiant, M.P.H., Ph.D.**

President and CEO

Caring for Colorado Foundation

Dr. Chris Wiant is currently the President and CEO of the Caring for Colorado Foundation. Caring for Colorado was endowed with the proceeds of the 1999 sale of Blue-Cross Blue-Shield of Colorado to Anthem Insurance and makes grants to improve the health system in Colorado.

Prior to joining the Foundation Dr. Wiant was the Executive Director of the Tri-County Health Department, serving Adams, Arapahoe and Douglas counties in Colorado. Dr. Wiant has been involved for more than 30 years with issues of national, state and local public health and environmental policy. He has been appointed to numerous state and national boards, advisory committees and commissions including current responsibilities as Chairman of the Colorado Water Quality Control Commission.

Dr. Wiant obtained a B.S. in Chemistry from Illinois State University. He holds a Master of Arts degree in Health Services Administration and a Master of Public Health degree from the University of Illinois. He has a Ph.D. with an emphasis in Public Administration and Environmental Policy from the University of Colorado.

**Jack Westfall, M.P.H., M.D.**

Director

High Plains Research Network

With funding from the Robert Wood Johnson Foundation, the Agency for Health Research and Quality, and the Colorado Heart Consortium, Dr. Jack Westfall developed the High Plains Research Network, a network of hospitals, nursing homes, and ambulatory clinics in rural Colorado dedicated to providing excellent, state of the art health care to rural communities. The HPRN is dedicated to clinical research and rural health services research.

Recently Dr. Westfall was appointed the Director of Rural Health for the University of Colorado at Denver and the Health Sciences Center and

Associate Dean of Rural Health for the School of Medicine. Also, Jack Westfall is a Family Doctor at the University of Colorado School of Medicine.

He graduated from the University of Kansas School of Medicine with a medical degree and Master's in Public Health. After an internship in Medicine and Pediatrics in Wichita Kansas, he completed his Family Medicine training at the University of Colorado Health Sciences Center.

**Bruce Amundson, M.D.**

President

Community Health Innovations

Bruce Amundson, M.D., is a Family Physician with an extensive history of involvement in rural practice, community health services development and health services research. Dr. Amundson served in the Department of Family Medicine at the University of Washington School of Medicine and on the faculty of the Family Practice Residency in Spokane, Washington.

He also served as Executive Vice President of a northwest HMO that primarily served Medicaid enrollees, and as the Director of the WAMI Office of Rural Health. He has published numerous articles on community healthcare services and financing.

For the past 7 years, Dr. Amundson has been the President of a health care development and consulting firm, Community Health Innovations, Inc. The firm focuses on the development of community-based advanced care management systems, and works with businesses and state governments as purchasers of care to assist them to develop clinical systems that reduce healthcare costs.

Dr. Amundson holds a M.D. degree from the University of Minnesota and completed his Family Practice Residency at the University of Oklahoma.

**Susan Gambrill, M.P.A.**

Deputy Commissioner of Consumer Affairs

Colorado Division of Insurance

Susan Gambrill has worked at the Division of Insurance for 14 years. As Deputy Commissioner of Consumer Affairs, she directs the work of consumer complaint analysts for both Life & Health and Property & Casualty insurance, as well as staff for other DOI consumer services. Previously, as Director of Policy and Research, her focus was on current health policy issues, including issues related to affordability of health care coverage, rural access to health coverage, and managed care consumer protections. She is responsible for tracking legislation, facilitating the regulatory implementation of new health insurance laws and coordinating constituent complaints for legislators. Susan serves as an expert technical resource on health insurance laws and regulations for both internal staff and external customers of the Division. Previously, Susan worked in the Colorado Office of Regulatory Reform, a small business advocacy office within the Department of Regulatory Agencies.

Ms. Gambrill received her B.A. in Political Science from the University of North Carolina (Chapel Hill) and her Masters in Public Administration from the

University of Colorado.

**Sarah Schulte, M.H.S.A.**

Principal  
Schulte Consulting

Sarah Schulte performs health policy analysis that enables clients to promote effective government policy in health insurance regulation and public insurance programs. Prior to founding Schulte Consulting in 1999, Sarah Schulte developed and analyzed health care programs for Colorado Governor's Office, the Office of Management and Budget, and the Colorado Medicaid and CHP+ programs. Schulte Consulting has performed health policy analysis for state and national organizations, including the Colorado Division of Insurance, the National Academy for State Health Policy, Colorado Children's Campaign, and the Colorado Health Institute.

Ms. Schulte received her bachelor's degree in economics from the University of Colorado, and her master's degree in Health Services Administration from the University of Michigan.

**Martha King, M.P.A., M.S.W.**

Director, Health Care Program  
National Conference of State Legislatures

Martha King directs the Health Care Program at the National Conference of State Legislatures (NCSL). She has been with NCSL for 17 years, working on a variety of issues, mostly involving health care. She is the primary author of NCSL's Medicaid Survival Kit. She also serves as NCSL's liaison to the Colorado General Assembly. Before joining NCSL, King worked as research staff for the Colorado legislature for seven years. As a Peace Corps Volunteer, King served two years in South Korea working in rural tuberculosis control.

Ms. King double-majored in biology and psychology at Swarthmore College and holds Masters' degrees in Public Administration and Social Work from the University of Denver.

**Barbara Yondorf, M.P.P.**

President  
Yondorf and Associates

Barbara Yondorf is President of Yondorf & Associates, a Denver-based health policy consulting firm. Her clients include national organizations such as the National Conference of State Legislatures (NCSL) and National Academy for State Health Policy, community non-profits, state agencies, and state and national health foundations. Yondorf & Associates researches health policy issues, conducts feasibility studies, analyzes fiscal data, develops strategic plans, ensures regulatory compliance, prepares grant proposals, and drafts legislation.

Before starting her own company, Barbara was Director of Policy and Research for the Colorado Division of Insurance. She has also worked for the Colorado Joint Budget Committee, Colorado Department of Health, and

National Conference of State Legislatures. Barbara has served on the faculties of Brown University in Rhode Island and the University of Washington in Seattle.

She has a Masters in Public Policy from the John F. Kennedy School of Government at Harvard University and a Bachelor with Honors from the University of Chicago.

**Sharon Sherman**  
Managing Principal  
GBSM

Sharon Sherman is the managing principal of GBSM, a leading communications consulting firm with local, regional and national clients. Sharon has developed strategies for and managed numerous business and non-profit communications and marketing projects over a 25-year career in public relations and marketing communications. She is a consultant on organizational development for many organizations, including associations.

A former newspaper reporter, Ms. Sherman covered the Colorado legislature for 10 years, served in the Governor's cabinet as State Personnel Director and created and managed an award-winning public relations agency. She has served in leadership positions on business and civic boards, including the Denver Metro Chamber of Commerce and the Downtown Denver Partnership Civic Ventures Board. She is past president of both the Women's Foundation of Colorado and the Women's Forum of Colorado and has served in executive positions on the boards of Girl Scouts-Mile Hi Council and Metro Volunteers, among others.

Sherman holds a B.S. in Journalism from Iowa State University.

**Alan Weil, J.D.**  
Executive Director and President  
National Academy for State Health Policy

Alan Weil serves as the Executive Director of the National Academy for State Health Policy (NASHP) and President of the Center for Health Policy Development, NASHP's governing body. NASHP is a non-partisan, non-profit organization with a mission of helping states achieve excellence in health policy and practice.

Before coming to NASHP, Alan Weil was the director of the Assessing the New Federalism (ANF) project at the Urban Institute. The largest project in the Institute's 36-year history, ANF monitors, describes and assesses the effects of changes in federal and state health, welfare, and social services programs. Mr. Weil was formerly the executive director of the Colorado Department of Health Care Policy and Financing.

As the chief health policy adviser to Colorado Governor Roy Romer, Mr. Weil was the lead Democratic staff in negotiations of the 1996 National Governors' Association policy on Medicaid reform and the 1993 NGA policy in support of universal health insurance. Mr. Weil served on Mrs. Clinton's health care task

force in 1994. Prior to his work with Governor Romer, Mr. Weil was the program director of the Colorado Children's Campaign and legal counsel in the Massachusetts Department of Medical Security.

Mr. Weil received his bachelor's degree in economics and political science from the University of California at Berkeley. He holds a master of public policy degree from the John F. Kennedy School of Government at Harvard, and a J.D. from Harvard Law School.

**Marcy Morrison**

Mayor  
City of Manitou Springs

Marcy Morrison currently serves as the Mayor of Manitou Springs, following eight years of service as a Colorado State Representative. During her tenure, she served on the Judiciary, House Services and Health, Environment, Welfare and Institutions (HEWI) Committees, the latter as Chair for several years. Earlier in her career, Morrison was appointed by Governor Romer to a committee to review health policy with the provider and business community. As El Paso County Commissioner for eight years, she was appointed by Governor Lamm as the commissioner representative to the state health board.

Morrison received a B.A. in Education from Queens College, New York, and has completed post-graduate work at Colorado College and the University of Colorado at Colorado Springs.

**Rosemary Bakes-Martin, M.S., M.P.H.**

Public Health Administrator  
El Paso County Department of Health and Environment

Ms. Bakes-Martin is the public health administrator for the El Paso County Department of Health and Environment. Before joining the El Paso County Dept. of Health, she was Branch Chief for the Performance Standards Branch, Public Health Practice Program Office, Centers for Disease Control and Prevention (CDC) in Atlanta, GA. Prior to that, as a health scientist at CDC, she developed and implemented regulations for the Clinical Laboratory Improvement Act (CLIA) of 1988. Before joining CDC, Ms Bakes-Martin was the Director of the Medical Technology Program at the University of Colorado Medical School and held numerous positions in clinical laboratories throughout the Denver Metro area.

She completed Bachelor of Science degrees in Biology and Medical Technology at the University of Iowa; Master of Science in Laboratory Medicine/Clinical Chemistry at the University of Colorado School of Medicine; and a Master's degree in Public Health at Emory University in Atlanta.

**Ellen Roberts, J.D.**

Board Chair  
Mercy Medical Center

Ellen Roberts is an attorney in private practice in Durango and serves as the

current chair of the board of directors of Mercy Medical Center in Durango. She has been on the hospital board for Mercy for five years. Since being on the board, Ellen has participated with the hospital administration in the obtaining of a \$76 million loan from Catholic Health Initiatives and in obtaining local government approval to build a new regional medical center in Southwest Colorado. She has also worked at the state level on the issues of palliative care and the impacts of specialty hospitals on community hospitals. Ellen is a member of a Durango community health care roundtable known as the Citizen's Health Advisory Council, a member of Club 20's Health Care subcommittee, and a member of "Healthy 58", a collaborative health care effort representing the 58 rural counties in Colorado.

Ellen graduated from Cornell University in 1981 with a bachelor's degree in environmental policy and from the University of Colorado School of Law in 1986.

### **Governor Jim Geringer**

Wyoming Governor 1995-2003

Director of Policy and Public Sector Strategies

ESRI

The Honorable Jim Geringer was first elected as Wyoming's 30th governor in 1994 and completed his second term in January 2003. During his time in office Geringer focused on improving education through standards, accountability and technology, modernized economic planning to extensively include technology, changed how natural resource agencies among state, federal and local governments worked together, implemented strategic planning tied to performance based budgeting and when he left office, and provided Wyoming state government with a budget surplus, one of very few states to make that claim early in 2003.

From 1983 to 1994, Geringer served in the Wyoming Legislature, including six years each in the House and the Senate. His committee chairmanships included Appropriations, Judiciary and Management Audit. He took a regular commission with the United States Air Force serving from 1967 until 1989 in both active and reserve capacities. Governor Geringer is a past chair of the Western Governors' Association.

His interests in technology issues include Chair of the National Governors Association Technology Task Force, participation in the Policy Roundtable at the 1999 National GeoData Forum, appointment to the GeoSpatial One Stop Board of Directors, appointment to the Mapping Sciences Committee under the National Academy of Sciences, establishment of the Western GIS Council and presidential appointee to the Western Interstate Energy Board.

The Honorable Jim Geringer received a B.S. in Mechanical Engineering from Kansas State University.

### **Grant Jones**

Executive Director

Metro Denver Black Church Initiative

Grant Jones is the Founder and Executive Director of the Metro Denver Black Church Initiative, an association of nearly 50 black churches working together to build strong and healthy communities in Metro Denver. The association is dedicated to strengthening the social outreach skills of black church leaders and mobilizing the church to deliver secular services to people living with disadvantages. Under his leadership, the initiative has received a number of awards for outstanding achievement in community, including a 2003 “Shades of Genius” award from the Auraria Health Center in Denver.

From 1988 until 2001, Jones was a senior program officer at The Piton Foundation where he focused on supporting innovation in neighborhood improvement and building resident leadership capacity. From 1981 through 1987 he served as Executive Director of Partners Inc, a nationally known delinquency diversion program. Grant served in the Air Force from 1964 to 1972 and as an Air Traffic Controller in Denver from 1972 to 1981.

Mr. Jones was a member of the Leadership Denver Class of 1987 and is a graduate of Regis University.

### **Sue Carparelli**

President and CEO

Colorado Center for Nursing Excellence

Sue Carparelli is the President and CEO of the Colorado Center for Nursing Excellence. The mission of the Colorado Center for Nursing Excellence is to improve access to quality health care through the development and support of the Colorado nursing workforce. Using collaborative partnerships, the Center serves as a central resource to enhance the recruitment, training and retention of the nursing workforce.

With broad experience in the management of public, private and non-profit organizations, Sue has a background in both workforce development and in health care. She was vice president and manager of workforce development for the Southeast Business Partnership (SEBP), a public/private partnership created to sustain and enhance the long-term vitality and quality of life of the Southeast Metro Denver area. Prior to joining the staff of SEBP, Sue was Vice President of Business and Program Development for Rose Medical Center in Denver.

### **Colin Laird, M.C.D.**

Director

Healthy Mountain Communities

Colin Laird has served as the Director of Healthy Mountain Communities (HMC) since 1994. During HMC’s nine-year history, he has coordinated a number of efforts to better understand an issue at the regional level as well as develop regional strategies to address them. HMC’s ongoing work on community indicators and collaborative problem solving has helped lay the foundation and build the trust necessary for Roaring Fork Valley communities to create the first rural transportation authority in Colorado in 2000 and the Roaring Fork Community Housing Fund in 2004.

Colin also manages the Colorado Center for Healthy Communities, a statewide



network of several local healthy community initiatives. The Center's mission is to increase awareness of issues and innovations affecting the quality of life in Colorado. The Center published the Colorado Index in 2001 and most recently the Colorado Smart Growth Scorecard.

Mr. Laird has a Masters in Community Development from the University of California, Davis and a Bachelors degree in Biology from Brown University.